

NEWS RELEASE

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MMAC Business Outlook Survey: Second Quarter, 2025

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MILWAUKEE – Metro area businesses see slow growth in coming months, according to a Business Outlook Survey conducted by the Metropolitan Milwaukee Association of Commerce (MMAC). Fifty-two percent of businesses surveyed see real sales increases in 2025's second quarter, 36% see profit gains and 28% expect job gains vs. year-ago levels.

"Expectations among local businesses on future growth are mixed. The level of real sales optimism for 2025's second quarter moved notably upward from first-quarter levels. At the same time, profit and employment forecasts ranked lower than at year's start," said Bret Mayborne, MMAC's Vice President – Economic Research. "Businesses' top concerns going into the second quarter were continuing economic growth, price inflation and tariffs which likely factored into the modest near-term business expectations."

The trend in local sales optimism is largely positive. Currently 52% of all businesses surveyed predict real sales gains in 2025's second quarter (vs. year-ago levels), 22% see sales declines and 26% expect no change. The percentage predicting second-quarter growth is up from the 42% who forecast first-quarter gains three months earlier and rank higher than quarterly optimism expressed throughout 2024's four quarters.

By industry, non-manufacturers reported stronger sales expectations than manufacturers. Fiftyeight percent of non-manufacturers see second-quarter sales growth while 41% of manufacturers

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see such gains. Results also indicated a difference in expectations among large employers (100 or more employees) and small employers. Sixty-three percent of large employers forecast second-quarter sales gains vs. 46% for small employers.

Profit expectations are underwhelming. Overall, 36% of all Milwaukee area businesses see higher profits in 2025's second quarter (vs. year-ago levels) lower than the 40% who forecast first-quarter profit gains. Current profit expectations are the lowest they have been since 2020's fourth quarter. Thirty-six percent of those surveyed see no change in profit levels for the second quarter while 28% see profit declines.

Slow growth has best characterized the job situation in the metro area for the past 15 months. Over this period, nonfarm employment growth has averaged 0.2% (year-over-year), lower than the 1.7% average increase registered over the 2021 to 2023 period.

Second-quarter survey results suggest a continuing low job growth environment. Over half of businesses surveyed (52%) expect job levels to remain the same in the second quarter (year-over-year), slightly lower than first-quarter levels. On the positive side, 28% of businesses surveyed expect second-quarter employment gains (vs. year-ago levels), outnumbering the 21% who predict job declines.

By employment size, large employers – with 37% seeing second-quarter 2025 gains – are more likely to predict employment growth than small employers – where 23% see gains. By industry, 36% of manufacturers predict second-quarter job gains (vs. year-ago levels), higher than the 22% of non-manufacturers who forecast growth.

Future wage and salary expectations fell modestly over the quarter. On average, the change in per person employee wages and salaries is forecast to rise 2.6% over the next 12 months, under the 3.3% annualized increase predicted in each of the two previous quarters.

For the calendar year, 59% of businesses surveyed see real sales gains for 2025, 16% see declines while 26% see no change. The percentage predicting an annual sales increase marks a notable downgrade from those expressed three months ago when 77% of those surveyed predicted a 2025 sales gain.

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Regarding business concerns, Milwaukee area businesses have shown the strongest concern toward uncertainty in continuing economic growth. Price inflation, tariffs and talent attraction/labor shortages follow as the next highest rated concerns in rank order.

MMAC conducted the Business Outlook Survey in mid-April. It includes responses from 58 metro Milwaukee firms, representing a wide range of sizes and industries.

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Statistical table attached

MMAC's Second Quarter 2025 Business Outlook Survey*

| | Firms | By Size | | By Industry | | |
|--|-----------------------------------|-------------|-------------------|-------------|----------|-------|
| | Expecting a: | Бу Large | Size Small (1) | Manuf. | Non-Mfg. | TOTAL |
| 2025 Forecast | | Luige | | mariar. | non mg. | TOTAL |
| | | | | | | |
| Change in the dollar volume of Sales (net of inflationary effects) | | | | | | |
| expected by 58 Milwaukee area | RISE : | 63% | 56% | 55% | 61% | 59% |
| firms for the entire year of 2025 | DECLINE : | 16% | 15% | 23% | 11% | 16% |
| vs. the entire year of 2024: | NO CHANGE : | 21% | 28% | 23% | 28% | 26% |
| 2025 Second Quarter (Compa | red to Previous Quarter) | | | | | |
| Change in dollar volume of Sales | DICE | | 1.50 / | | 4-04 | 100/ |
| (net of inflationary effects) expected | RISE : | 53% | 46% | 50% | 47% | 48% |
| by 58 Milwaukee area firms for 2nd | DECLINE : | 32% | 23% | 32% | 22% | 26% |
| quarter 2025 vs. 1st quarter 2025: | NO CHANGE : | 16% | 31% | 18% | 31% | 26% |
| 2025 Second Quarter (Compa Change in dollar volume of Sales | red to Same Quarter One Y | ear Ag | o) | | | |
| (net of inflationary effects) expected | RISE : | 63% | 46% | 41% | 58% | 52% |
| by 58 Milwaukee area firms for the | DECLINE: | 21% | 23% | 23% | 22% | 22% |
| 2nd quarter 2025 vs. 2nd | NO CHANGE : | 16% | 31% | 36% | 19% | 26% |
| quarter 2024: | | 1070 | 5170 | 5070 | 1970 | 2070 |
| Change in the dollar volume of | | | | | | |
| Profits expected by 58 Milwaukee | RISE : | 42% | 33% | 36% | 36% | 36% |
| firms for the 2nd quarter 2025 vs. | DECLINE : | 26% | 28% | 32% | 25% | 28% |
| 2nd quarter of 2024: | NO CHANGE : | 32% | 38% | 32% | 39% | 36% |
| Change in the level of Total | | | | | | |
| Employment expected by 58 | RISE : | 37% | 23% | 36% | 22% | 28% |
| Milwaukee area firms for the 2nd | DECLINE : | 16% | 23% | 23% | 19% | 21% |
| quarter 2025 vs. 2nd quarter 2024: | NO CHANGE : | 47% | 54% | 41% | 58% | 52% |
| Average change in the per person, employee Wages & Salaries expected in the next 12 months: | AVERAGE: | 3.1% | 2.3% | 2.9% | 2.3% | 2.6% |
| Business Concerns going inte | o 2025's Second Quarter | | | | | |
| Average ranking of concern level | Continuing economic growth & i | ecoverv | | | | 2.40 |
| ranked 1 to 6. 1 being lowest ranked | Price inflation | 5 | | | | 2.84 |
| concern, 6 being highest ranked | Tariffs | | | | | 3.13 |
| concern. | Talent attraction/Labor shortages | | | | | 4.22 |
| | Healthcare costs | | | | | 4.98 |
| | Supply chain issues | | | | | 5.18 |
| | Taxes and regulation | | | | | 5.25 |
| | | | | | | |

* Percentages may not sum to 100 due to rounding. (1) Employment of less than 100 persons.